

Chris Khamis BSc, MA (Econ) FRSA

Summary

Chris Khamis is a Director of CSK Strategies. An economist by training with over 20 years experience of regeneration and local economic development, Chris is known nationally for his work in building effective partnerships and in developing regeneration programmes that deliver. As a founding Director of CSR Partnership, and now CSK Strategies, he has worked on a wide range of cutting edge assignments in the field of regeneration and renewal. This has included bid and delivery plan preparation; baseline analyses; strategy and programme development, partnership capacity building; consultation and stakeholder engagement; management and delivery mechanisms advice; and appraisals, evaluations and succession planning for virtually every major regeneration initiative of the past twenty years including the Urban Programme, Task Forces, City Challenge, European Funding, SRB, New Deal for Communities, Neighbourhood Renewal and Neighbourhood Management, Regional Development Agencies and Housing Market Renewal. His "specialism is his generalism" with a capacity to knit together strategies and action plans, which are owned by a diverse range of stakeholders from the public, private and voluntary/community sector.

Chris has facilitated seminars with Housing Market Renewal Partnerships to develop their analysis of trajectories, displacement and potential impact of their activities, on developing community engagement strategies and action plans, and on developing and evaluating neighbourhood management initiatives. He has facilitated partnership and programme development workshops for a wide range of other initiatives. Evaluations have included the impact of AWM delivery mechanisms, in particular Regeneration Zones, nine SRB programmes, five neighbourhood management interventions and numerous individual projects. Most recently he has worked with property and economic development specialists to develop regeneration frameworks for parts of East

Birmingham, leading on business and residential community engagement and neighbourhood profiling.

In addition, Chris has been involved in neighbourhood profiling and action planning in preparation for devolved management of services and in advising Local Strategic Partnerships, including assisting in the production of Community Plans, Local Area Agreements and Floor Target Action Plans. Alongside this, Chris's work has included the introduction of performance management, monitoring and appraisal systems, and assistance with the introduction of commissioning approaches to service development.

Chris has a strong interest in equality and diversity issues and in community cohesion. He has undertaken research on policies for promoting cohesion in northern towns for the Neighbourhood Renewal Unit and worked with Urban Living, the Birmingham-Sandwell Housing Market Renewal Partnership, to develop a Community Cohesion Strategy and Action Plan. Economic impact studies, impact evaluations and labour market research have also been a focus of Chris's work, including the first economic impact study of the Notting Hill Carnival and a study of the economic development potential of Birmingham's Balti Triangle.

Prior to becoming a consultant, Chris was Chief Executive of a pacemaker City Challenge Partnership in Wolverhampton. This was a multi-faceted 5-year programme including significant initiatives in economic development, education and training, community development, health, community safety and housing. Prior to this he was Head of Training and Employment Development at Wolverhampton Council and, before that, the Engineering Industries Training Board's Economist.

Chris serves on BURA's Best Practice in Regeneration Panel. He has also been appointed as a Local Improvement Adviser following several years as a Neighbourhood Renewal Adviser. He is an enthusiastic member of the Lunar Society in Birmingham, a Director of Wolverhampton Science Park, and a member of the Board of TLC College, a community-based education, training and

social regeneration project located in the multi-ethnic neighbourhood of Whitmore Reans in Wolverhampton.

Education

1972-1975	BSc (Hons) Manchester University, Mathematics and Social Sciences
1975-1977	MA (Economics) Delhi School of Economics, Delhi University, India
1979	MA (Economics) Manchester University

Employment

2006-1997-2006	Director, CSK Strategies Ltd Director, CSR Partnership Ltd
1996-1997	Director, Cooper Simms Associates Ltd.
1992-1996	Executive Director, Wolverhampton City Challenge
1986-1991	Head of Training & Employment Development, Wolverhampton MBC
1987-1989	Lecturer, The Polytechnic (now University) of Wolverhampton
1983-1986	Economist, Engineering Industry Training Board
1979-1983	Trainer and Economist, Institute of Grocery Distribution
1979	Teacher, Manchester Local Education Authority

Selection of Recent Consultancy Projects

- Development of an Economic Development Strategy for Urban Living, Birmingham and Sandwell's Housing Market Renewal Partnership (with Ecotec)
- Evaluation of Stepping Forward (Jobs, Training and Outreach – Sustainable Employment) in Kings Norton NDC, Birmingham
- Development of a Community Cohesion Strategy and Action Plan for Urban Living, the Birmingham-Sandwell Housing Market Renewal Partnership

- Part of core management team of the West Midlands' Minority Ethnic Enterprise Centre of Expertise, a Centre funded by Advantage West Midlands
- Development of a Regeneration Framework for the Washwood Heath Corridor in Birmingham (with Ancer Spa)
- Evaluation of West Midlands Economic Strategy Delivery Mechanisms (Regeneration Zones)
- Evaluations of the South Sefton Partnership (SRB6) and Regenerating inner Rochdale (SRB5) (Both extended SRB programmes finishing in March 2008)
- Development of a Strategic Regeneration Framework for the A34 and A41 Corridors in Birmingham (with Ancer Spa)
- Analysis of Telford & Wrekin's Economic Development: Prospectus for a Growing and Sustainable Economy.
- Regeneration Strategy and Masterplan Development for Smethwick, Sandwell,
- Economic Impact Study of Notting Hill Carnival
- Evaluation of Waltham Forest's Youth at Risk and Better Neighbourhoods Initiative
- Evaluation of North West Birmingham's Local Centres' Improvement Programme
- Partnership Development for the Walsall Borough Strategic Partnership including assistance with their successful Local Area Agreement submission
- Development of a Community Engagement Strategy and Action Plan for Urban Living, the Birmingham-Sandwell Housing Market Renewal Partnership
- Seminar facilitation for Urban Living and the Birmingham-Solihull Eastern Corridor on trajectories, adjacency and displacement.
- Evaluation of the Birmingham SRB5 'Family Support: Opportunities for Life and Learning' and of the North East London Strategic Health Authority led

SRB5, 'The Health Ladder to Social Inclusion'.

- Development of Neighbourhood Management for the Hodge Hill District of Birmingham including Neighbourhood Profiling, Consultation and Action Planning.
- Delivering training modules on Economic Development and Funding and on Research, Data and Performance Management for BURA; Regeneration Training Programme.
- Coordination of Training and CPD events in the Midlands for the National Neighbourhood Management Network, now the National Association for Neighbourhood Management.
- Interim Evaluation of Plymouth City Council's Neighbourhood Renewal Strategy.
- "Managing Diversity in Northern Towns" research – a comparative study of community cohesion policies in four towns in the North West of England
- An Economic Study of Birmingham's Balti Triangle

Selection of Publications

- "Black and Minority Ethnic Voluntary and Community Organisations: Their Role and Future Development in England and Wales". Joseph Rowntree Foundation, 2001.
- "Establishing Community Forums that Make a Difference" in Local Economy, September 2000.
- "The Wolverhampton City Challenge Experience of Building Partnerships with the Local Community" for BURA.
- "Area Targeting and Social Exclusion: What Works and What Doesn't Work" for the Centre for Urban and Regional Studies, University of Birmingham, October 1998
- "City Challenge Succession Strategies" Local Government Policy Making, March 1997.
- "Partners in Economic Regeneration: Wolverhampton City Challenge and Further Education" in "Further Education as Economic Regeneration" – Bilston College Publications/Education Now, 1997.
- A number of sector studies, "Economic Monitors" and surveys of economic forecasts for the EITB and the IGD in the 1980s.
- "Training for Advanced Manufacturing Technology" for the National Economic Development Office, 1985.